Company Registration No. 07333133 (England and Wales)

FOUR CS MAT (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2022

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REFERENCE AND ADMINISTRATIVE DETAILS

Trustees	Mr J S Dadge Mr G E J Dawkins Mr A Finding Mrs P Ford Ms S L Humble Dr M Kiernan (Resigned 10 February Mrs P Kilbey (Appointed 1 September Mr D G McLaren (Chair of Trustees) Mr J Theobalds Mr D A Whiles	,		
Members				
	Mr D B M Briggs			
	Mr G E J Dawkins Councillor J Holdich OBE			
	Mr D G McLaren			
	Mrs P E L Reynolds			
• • • • •				
Senior management team	Mr M A Sandeman			
- CEO/Executive Principal (Secondary Phase)	MI MA Sandeman			
- CFO/Head of College	Mr J Oakley			
- Executive Principal (Primary Phase)	Mr B Erskine			
Accounting Officer	Mr M A Sandeman			
Company registration number	07333133 (England and Wales)			
Registered office	Helpston Road			
	Glinton			
	Peterborough			
	PE6 7JX			
	United Kingdom			
Academies operated	Location	Head of Academy		
Discovery Primary Academy	Peterborough	M Siequien		
Hampton Vale Primary Academy	Peterborough	P Chamberlain		
Arthur Mellows Village College	Peterborough	M Sandeman		
The Fulbridge Academy	Peterborough	B Erskine		
Independent auditor	Azets Audit Services			
•	Ruthlyn House			
	90 Lincoln Road			
	Peterborough			
	PE1 2SP			
	United Kingdom			

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers	Lloyds Bank 65 High Street Stamford Lincolnshire PE9 2AT United Kingdom
Solicitors	Greenwoods Solicitors LLP Monkstone House City Road Peterborough

PE1 1JE United Kingdom

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TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees for the Four Cs MAT (the 'Trust') present their annual report together with the accounts and independent auditor's reports of the charitable company for the period 1 September 2021 to 31 August 2022. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Trust's Memorandum and Articles of Association, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities" 2019.

The Trust operates with four schools as follows:

- 1. Arthur Mellows Village College Helpston Road, Peterborough, PE6 7JX
- 2. Fulbridge Academy Keeton Road, Peterborough, PE1 3JQ
- 3. Discovery Primary Academy Mountsteven Avenue, Walton, Peterborough, PE4 6HX
- 4. Hampton Vale Primary Academy Westlake Avenue, Hampton Vale, Peterborough, PE7 8LS

The Trust opened the following two schools in September 2022:

- 1. Manor Drive Primary Academy Porter Avenue, Peterborough, PE4 7EP
- 2. Manor Drive Secondary Academy Porter Avenue, Peterborough, PE4 7EP

Arthur Mellows Village College caters for pupils aged 11 to 19 years serving a catchment area for children living in the catchment area of the following primary schools: Barnack Church of England; Castor Church of England; Duke of Bedford, Thorney; Eye Church of England; John Clare, Helpston; Newborough Church of England; Northborough Primary; Peakirk cum Glinton Church of England; Wittering Primary. The admission limit for Years 7-11 is 264.

Fulbridge Academy caters for pupils aged 3-11 years serving a catchment area directly surrounding the school. The admission limit for nursery is 64 and for reception is 120.

Discovery Primary Academy caters for pupils aged 4-11 serving a catchment area directly surrounding the school. The admission limit for reception is 90.

Hampton Vale Primary Academy caters for pupils aged 3-11, serving a catchment area of Hampton Vale. Based on a current floor space and staff ratios, Seedlings Nursery can accommodate 44 children per session. The current overall number for both sessions is 74. The admission limit for Reception aged children is 90.

Manor Drive Primary Academy caters for pupils aged 3-11, serving a catchment area of Manor Drive. The admission limit for Reception is 60.

Manor Drive Secondary Academy caters for pupils aged 11-16, serving a catchment area of Manor Drive. The admission limit for Year 7 is 120, rising to 150 for the 2023/24 academic year.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management

Constitution

The Four Cs MAT (the 'Trust') is a company limited by guarantee with no share capital (company registration number 07333133). The charitable company's Memorandum and Articles of Association are the primary governing documents of the Trust. Members of the charitable company are nominated by either the Secretary of State for Education and Skills or by unanimous written agreement of the members.

The Trust also operates as trading names for Arthur Mellows Village College, Fulbridge Academy, Discovery Primary Academy, Hampton Vale Primary Academy, Manor Drive Primary Academy, Manor Drive Secondary Academy and Teach East.

The Trustees of the Four Cs MAT (the "Trust") are also the directors of the charitable company for the purposes of company law. Details of the Trustees who served during the year, and to the date these accounts are approved, are included in the Reference and Administrative Details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Method of recruitment and appointment or election of Trustees

The first Trustees were those persons named in the statement delivered to the Secretary of State. Members may appoint by ordinary resolution up to nine Trustees. The term of office for any Trustee shall be four years and any Trustees may be re-appointed or re-elected at a Members Meeting.

Non-executive responsibility for the management and performance of the schools within the Trust is delegated to the Local Governing Committees of each school.

Policies and procedures adopted for the induction and training of Trustees

All newly appointed Trustees meet with the Chair of Trustees, CEO and Heads of the schools within the MAT and Clerks to the Trustees. This meeting provides a valuable induction using a checklist of documents and procedures in place. All new Trustees are also made aware of who they can go to for individual advice and guidance in the early days

Ongoing training is identified on a 'need basis' and can be in the format of Local Authority sessions or internal / external training on a group basis.

Training will be a standing agenda item on all full trustees meetings.

Organisational structure

- Non-executive Trustees
- Chair of Trustees
- Trustees

Executive

- Chief Executive Officer (Accounting Officer) and Executive Principal (Secondary Phase)
- Chief Finance Officer
- Executive Principal (Primary Phase)

Local Governing Committees (for each Trust school)

On forming the company the structure consisted of three levels: Trustees, Executive and Local Governing Committees. The Trustees maintain accountability, however the aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees are responsible for setting policy, adopting an annual plan and budget, monitoring the schools within the MAT by the use of budgets and making major decisions about the direction of the schools within the MAT, capital expenditure and executive appointments.

The senior managers in the Trust comprise the Chief Executive Officer and Executive Principal (Secondary Phase), Executive Principal (Primary Phase) and Chief Financial Officer (Deputy Headteacher – Appointed Headteacher 1 September 2022). These managers control the schools within the MAT at an executive level implementing the policies laid down by the Trustees and reporting back to them. As a group the senior managers are responsible for the authorisation of spending within agreed budgets in accordance with the financial controls document and the appointment of staff, through appointment panels. A Governor from the Local Governing Committee for respective schools is involved in all professional appointments.

Arrangements for setting pay and remuneration of key management personnel

The Trustees' Remuneration Committee exists to monitor and set the remuneration for the Chief Executive Officer (CEO) and any Trust staff. They meet as appropriate with the main focus being to ensure that the CEO's recommendations for staff salary increase due to performance, falls in line with adopted policies and procedures. The remuneration of the Executive Principal (Primary), Headteachers / Deputy and Assistant Headteachers is carried out by the CEO and reviewed by this Committee, taking advice from the CEO as to performance management. Three Trustees form a separate group of Performance Management Assessors who set the targets for the CEO and review these both mid-year and end of year prior to making recommendation for pay and remuneration. The targets set are in line with the Trust's Development Plan and are generally associated with Pupil Progress and Leadership and Management.

Trade union facility time

The Four Cs MAT contributed towards Trade Union facility time of £5,273 (2021 - £6,231).

Engagement with employees (including disabled persons)

The Trust aims to include employee's by:

- providing employees with information on matters of concern to them
- consulting employees or their representatives regularly so that the views of the employees can be considered in making decisions which are likely to affect their interests via Joint Consultative Negotiation Committee
- encouraging the involvement of employees in the company's performance as part of our performance management target setting process
- achieving a common awareness on the part of all employees of the factors affecting the performance of the company through the MAT Improvement Plan
- its policy in respect of applications for employment from disabled persons, the treatment of employees who become disabled and the training, career development and promotion of disabled person which is shared with employees and representational bodies annually.

Engagement with suppliers, customers and others in a business relationship with the Trust

Where appropriate the need to foster the company's business relationship with suppliers, customers and others.

Related parties and other connected charities and organisations

Arthur Mellows Village College worked with Peterborough City Council to gain accreditation as a provider of Initial Teacher Training, namely Teach East - School Centred Initial Teacher Training (SCITT). The College acted as the lead school for 44 trainee teachers across Peterborough in this financial year headed by Henry Sauntson (Assistant Headteacher) who worked closely with another Senior Manager from Dogsthorpe Infants School. Funding has been received from bursaries, salaried or fee paying routes to provide teaching, mentoring and resources for students to achieve qualifying teacher status.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities

Objects and aims

The Trust's object is specifically restricted to the following: to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools within the Trust, offering a broad and balanced curriculum. The policies adopted in furtherance of these objects are set out on the Trust and individual schools websites and there have been no changes in these during the year.

Admission Criteria (to 31 August 2022):

Arthur Mellows Village College

Priority will be given to children with a statement of special educational needs which names the College. This will be in addition to any specific arrangements to specialist provision.

- 1. Children in care.
- 2. Children living in the catchment area (identified in criteria 4) who would be in receipt of the Service Premium.
- 3. Children of members of staff provided they have been employed for a minimum of 2 years and/or recruited to fill a vacant post for which there is a demonstrable skills shortage.
- 4. Children living in the catchment area of the following primary schools: Barnack Church of England; Castor Church of England; Duke of Bedford, Thorney; Eye Church of England; John Clare, Helpston; Newborough Church of England; Northborough Primary; Peakirk cum Glinton Church of England; and Wittering Primary.
- 5. The attendance of a sibling who is on the College roll at the time of admission.
- 6. Children living nearest the College as measured by the shortest straight line distance, from the centre of the home address to the College using the National Ordnance Survey seed points and the Local Authority's computerised mapping system.

In cases of equal merit, priority will be given to the child living nearest the College as measured by a straight line. Distance is measured using the Local Authority's Geographic Information System (GIS) from the seed point located at the child's home address to the seed point for the College, using a straight line.

The admission limit for our Year 7 intake is 264.

To qualify for entry to the College Sixth Form, all students need to meet the following criteria:

- 1. To have passed at least seven full subjects at grades A* C in their GCSE examinations (or equivalent) including four at grade B or above. A vocational subject can count as a maximum of two GCSE equivalents.
- 2. To be recommended by their current school, as suitable for successful Sixth Form study in four subjects of their choice, from the range offered by the College.
- 3. To have satisfied the entry requirements specified for each Sixth Form course.

Applicants from other schools should apply in writing, to the Head of Sixth Form, who is responsible for Sixth Form admissions. Applications will be accepted from 1 November. The closing date for applications will be a predetermined date set at the end of the Autumn term.

Admission appeals:

Parents/carers have the right to express a preference for their child's school. If parents/carers are not allocated a place for their child at the school of their preference they may appeal to an independent body called the Appeals Panel. Advice can be sought at an early stage from the Head of College.

Appellants will be informed of the date of the next appeal hearing, usually upon initial enquiry. An information leaflet which fully explains the procedures involved will be supplied at that stage.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

The Fulbridge Academy

The Governors will admit children with a statement of special needs or an education health and care plan which names the academy.

- 1. A looked after child, or a child who was previously looked after but immediately after being looked after became subject to an adoption, residence, or special guardianship order. A looked after child is a child who is (a) in the care of the local authority (b) being provided with accommodation by a local authority in the exercise of their social services functions (see definition in section 22 (1) of the Children Act 1989).
- 2. The governors will admit children on social or medical grounds, where professionals have clearly identified that the Fulbridge Academy will best meet the needs of the child. (These applications must be accompanied by documentary evidence from appropriate professionals within the Health or Social Services).
- 3. Children who are both living in the catchment area served by the academy (see Peterborough City Council website for address list) and have a sibling (sibling refers to a brother or a sister, half brother or sister, adopted brother or sister, step brother or sister, or the child of the parent/carer's partner where the child is living in the same family unit at the same address) at the time of admission. Up to date evidence of residency/home address may be requested by the academy from the parents at any time during the admissions process.
- 4. Children of members of staff providing that they have been employed for a minimum of 2 years.
- 5. Other children living in the catchment area at the time of admission.
- 6. Children who do not live in the catchment area served by the academy, but who have a sibling of compulsory school age attending the school.
- 7. Other children whose parents have requested a place (NB: measurements for this will be done from the Academy to the home address). Measurements are done using the tool Google Maps, by measuring a straight line from the Academy to the home address of the applicant.

Discovery Primary Academy

The school accepts children from the local neighbourhood and sometimes from further away. Priority is given to pupils living in the catchment area but an admission limit for each Year Group is determined by the Local Authority. The school admission limit is currently 90.

Children who have a statement of special educational needs that names the school will be admitted. Those children with a statement of special educational needs that does not name the school will be referred to Student Assessment to determine an appropriate place. Thereafter, the criteria used to allocate places in the event of over subscription are:

- 1. Children in Care, also known as Looked After Children.
- 2. Children living in the catchment area with a sibling at the school at the time of admission.
- 3. Children living in the catchment area.
- 4. Children living outside the catchment area who have a sibling at the school at the time of admission.
- 5. Children living outside the catchment area who have been unable to gain a place at their catchment area school because of over subscription.
- 6. Children living outside the catchment area, but nearest to the school as measured by a straight line. In cases of equal merit, priority will be given to the child living nearest the school as measured by a straight line Children living nearest the College as measured by the shortest straight line distance, from the centre of the home address to the Academy using the National Ordnance Survey seed points and the Local Authority's computerised mapping system.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

If a child has been attending a pre-school, a nursery school or nursery class, this will not be taken into account when admission allocation decisions are made. Attendance at a particular nursery class or pre-school on a school site does not result in any priority for admission to that school. Parents/carers whose children are attending nursery classes attached to primary schools must still apply for a place in Reception.

Hampton Vale Primary Academy

The Governors will admit children with a statement of special educational needs or an education, health and care plan which names the academy.

- 1. A looked after child, or a child who was previously looked after but immediately after being looked after became subject to an adoption, residence, or special guardianship order. A looked after child is a child who is; (a) in the care of the local authority (b) being provided with accommodation by a local authority in the exercise of their social services functions (see definition in section 22(1) of the Children Act 1989). The Governors will admit children on social or medical grounds, where professionals have clearly identified that Hampton Vale Primary Academy will best meet the needs of the child. (These applications must be accompanied by documentary evidence from appropriate professionals within the Health or Social Services.)
- 2. Children who are both living in the catchment area served by the academy (see Peterborough City Council website for address list) and have a sibling (sibling refers to a brother or sister, half brother or sister, adopted brother or sister, step brother or sister, or the child of the parent/carer's partner where the child is living in the same family unit at the same address) at the time of admission. Up to date evidence of residency/home address may be requested by the academy from the parents at any time during the admissions process.
- 3. Other children living in the catchment area at the time of admission.
- 4. Children who do not live in the catchment area served by the academy, but who have a sibling of compulsory school age attending the school.
- 5. Other children whose parents have requested a place. (Measurements for this will be done from the Academy to the home address). Measurements are done using the tool Google Maps, by measuring a straight line from the Academy to the home address of the applicant.

Manor Drive Primary Academy

When the Academy is oversubscribed, after the admission of pupils with an Education, Health and Care plan naming the Academy, priority for admission will be given to those children who meet the criteria set out below, in priority order:

- Children in Care 'Looked After Children' and children who were previously looked after, but immediately
 after being looked after became subject to adoption, a child arrangements order, or special guardianship
 order. This also includes children who appear to the admission authority to have been in state care
 outside of England and ceased to be in state care as a result of being adopted.
- 2. Priority will next be given to children living within the Manor Drive Primary Academy area set out in the map at the end of the policy. Children living on the boundary line will be considered to be living within the catchment area.
- 3. Priority will next be given to children living within the Manor Drive Primary Academy area set out in the map at the end of the policy. Children living on the boundary line will be considered to be living within the catchment area.
- 4. Priority will be given to the siblings of pupils attending the Academy at the time application is received.
- 5. Other children whose parents have requested a place (NB Measurements for this will be done from the Academy to the home address).

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Manor Drive Secondary Academy

- 1. When the Academy is oversubscribed, after the admission of pupils with an Education, Health and Care plan naming the Academy, priority for admission will be given to those children who meet the criteria set out below, in priority order:
- 2. Children in Care 'Looked After Children' and children who were previously looked after, but immediately after being looked after became subject to adoption, a child arrangements order, or special guardianship order. This also includes children who appear to the admission authority to have been in state care outside of England and ceased to be in state care as a result of being adopted.
- 3. Priority will next be given to the children of staff who have been recruited to fill a skill-shortage area in the Academy.
- 4. Priority will next be given to children living within the Manor Drive Secondary Academy area set out in the map at the end of the policy. Children living on the boundary line will be considered to be living within the catchment area.
- 5. Priority will be given to the siblings of pupils attending the Academy at the time application is received.
- 6. Other children whose parents have requested a place (NB Measurements for this will be done from the Academy to the home address).

Strategies and aims

The Trust's main strategy is encompassed in its mission statement as follows:

"At the Four Cs Multi Academy Trust we must ignite the student's imagination and their active, willing and enthusiastic engagement in their learning".

Our vision is to: ensure that every student succeeds; build on what learners already know; make learning vivid and real; make learning an enjoyable experience and enrich the learning experience that we offer.

The Trust's approach should enable students to encounter and begin to explore the wealth of human experience through induction into, and active engagement in, the different ways through which humans make sense of their world: through knowledge, intellectual, moral, spiritual, aesthetic, social, emotional and physical experiences. As well as through language, mathematics, science, the humanities, the arts, religion and other ways of knowing and understanding and act upon it.

'Creative Thinking' is at the heart of the Trust's approach to learning. We aspire for the students to explore, negotiate, discover and experiment. We want them to speculate, empathise, reflect, collaborate, cooperate and persevere. Students need to develop initiative, and demonstrate leadership, teamwork, flexibility, integrity and imagination.

The Trust wishes to encourage curiosity, confidence, courage and constancy. To facilitate this aspiration, the most important gift we can provide is that of confidence.

AIMS: Our curriculum must serve:

The Individual:

• By ensuring well-being, engagement, empowerment and autonomy

The Wider World:

- By encouraging respect and reciprocity
- By promoting interdependence and sustainability
- By empowering local, national and global citizenship
- By celebrating culture and community

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Pupil's Learning:

- Through exploration, knowing, understanding and making sense
- Through fostering skill
- Through exciting imagination
- Through enacting dialogue

Equal opportunities policy

The Trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The Trust aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

Disabled persons

Lifts, ramps and disabled toilets are installed and door widths are adequate to enable wheelchair access to all the main areas of all schools within the MAT. The policy of the MAT is to support recruitment and retention of students and employees with disabilities. The MAT does this by adapting the physical environment, by making reasonable support resources available and through training and career development.

Public benefit

In setting our objectives and planning our activities, the Trustees have carefully considered the Charity Commission's general guidance on public benefit.

Strategic report

Achievements and performance

The Trust continues to set strategic goals related to achievement, progress, engagement, destinations and its provision. These goals are monitored closely by the Trustees.

Arthur Mellows Village College

In September 2021, 631 Year 6 students applied for the 264 places in Year 7. Total main school students in the year ended 31 August 2022 numbered 1677 and the College had full complements in all Year Groups.

The Teach East SCITT (School Centered Initial Teacher Training) works closely with local schools to secure students to study towards qualifying teacher status.

The Fulbridge Academy

In September 2021, 197 applications were made for 120 places. The school had 872 pupils on roll at the end of 2021/22 academic year. Any spaces in Year Groups will be filled from the waiting list.

Discovery Primary Academy

In September 2021 - 103 applications were made for 90 places. The school had 556 pupils on roll at the end of 2021/22 academic year with 72 spaces in each year.

Hampton Vale Primary Academy

In September 2021, 162 applications were made for 90 places. The school had 650 pupils on roll (including 60 Nursery pupils) at the end of 2021/22 academic year with 40 spaces across the Year Groups.

<u>Manor Drive Primary Academy</u> This school opened in September 2022.

Manor Drive Secondary Academy This school opened in September 2022.

Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the schools within the MAT have adequate resources to continue in operational existence for the foreseeable future. For this reason the Trust Board continues to adopt the going concern basis in preparing the accounts. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Protecting the success of the Trust

In promoting the success of Four Cs MAT we will consider;

- the likely consequences of any decision in the long term
- the interests of the company's employees
- the need to foster the company's business relationships with suppliers, customers and others
- the impact of the company's operations on the community and the environment
- the desirability of the company maintaining a reputation for high standards of business conduct
- the need to act fairly as between members of the company

Financial review

Most of the Trust's income is obtained from the Education and Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2022 and the associated expenditure are shown as restricted funds in the statement of financial activities. Reserves are built up across the Academy Trust so we can make effective use of funds to support capital projects.

The Trust also receives grants for fixed assets from the ESFA. Such grants are shown in the statement of financial activities as restricted income in the restricted fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned, under the current accounting policy.

Teach East SCITT receives fee income to enable ITT students to achieve qualifying teacher status.

The Trust has a MAT Development Plan which is costed and reviewed regularly. The Trustees look to review this at each term's meetings for any changes along with the Risk Register to identify any risks to the Trust. Individual schools within the MAT have their own improvement plans in place.

Reserves policy

It is the policy of the Trust that unrestricted funds which have not been designated for a specific use should be maintained at a level to reflect the risks included in the financial risk register, and in particular, in respect of the risk of fluctuation of student numbers. An amount of approximately £650,000 is still considered to be an appropriate level of reserves.

The Trustees have concrete plans to spend the sums held in excess of the reserves figure on capital projects for improved outside areas, Technology block refurbishment, improved facilities for physically disabled, students, classroom replacement and improvements to heating and heating control systems.

Investment policy

The Trust will only allow exposure to low risk investments and institutions used for investments that are ethical and appropriately registered companies. The Trust banks with Lloyds plc where interest is paid on credit balances. If surplus funds are available these can be considered for investment by the Chief Finance Officer for an appropriate period and presented to the Accounting Officer.

Principal risks and uncertainties

The Trustees have assessed and monitored the major risks to which the Trust is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Trust, and its finances. The Trustees have implemented a number of systems to assess risks that the Trust faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and trips) and in relation to the control of finance. They have introduced systems, including operational procedures (eg vetting of new staff and visitors, supervision of Trust school grounds) and internal financial controls in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Trust has an effective system of internal financial controls and this is explained in more detail in the governance statement.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Fundraising

The Trust only held small fundraising events during the year including non uniform days. The Trust does not work with professional fundraisers or companies who carry out fundraising on its behalf. During the year no complaints or issues have arisen as a result of the fundraising events.

Streamlined energy and carbon reporting Energy consumption kWh Aggregate of energy consumption in the year 4.294.964 Emissions of CO2 equivalent metric tonnes metric tonnes Scope 1 - direct emissions - Gas combustion 415.53 - Fuel consumed for owned transport 0.77 416.30 Scope 2 - indirect emissions - Electricity purchased 428.94 Scope 3 - other indirect emissions - Fuel consumed for transport not owned by the Trust 0.74 Total gross emissions 845.98 Intensity ratio Tonnes CO2e per pupil 0.22

Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2021 UK Government's Conversion Factors for Company Reporting.

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2 equivalent per pupil, the recommended ratio for the sector.

Measures taken to improve energy efficiency

Each site will continue a rolling programme to change lighting to LED. Within the new extension of one of the schools existing buildings, underfloor heating has been installed along with the required level of insulation. More sensors have been added to the heating system of another school to get more accurate temperature readings which will further reduce the amount of wasted heating across the site. One school has completed their fixed electrical installation.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Plans for future periods

The Four Cs MAT will continue striving to improve levels of performance of its students at all levels, working together with students, parents and staff to secure places in further and higher education as well as in employment.

The areas of focus for the MAT are:

- Governance
 - Establishing robust MAT wide policies, processes and procedures, to cover all of the function the MAT is responsible for
 - Ensuring that Local Governing Committees implement and support the above
 - · Assuage the 'take over' fears of the governing bodies of any schools wishing to join the MAT
 - · Investment in the MAT infrastructure to support new schools wishing to join
- MAT organisation and communication
 - Website and Handbook development
 - Due Diligence process
 - Service Level Agreement
 - · MAT financial sustainability
- Development of MAT Support and Services
 - MAT IT
 - MAT Financial
 - Central Services Health and Safety, HR, SEN Support, Citizenship
- MAT Expansion and Development
 - Manor Drive primary and secondary
 - Other school interest, primary and secondary
- Leadership and Management
 - Student Safeguarding
 - Staff Wellbeing
 - Marking, Assessment and Feedback
 - Quality of the Curriculum

Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and

- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

A resolution proposing that Azets Audit Services be reappointed as auditor of the charitable company will be put to the members.

The Trustees' report, incorporating a strategic report, was approved by order of the board of Trustees, as the company directors, on 15 December 2022 and signed on its behalf by:

Ý - Coren

Mr D G McLaren Chair of Trustees

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

Scope of responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that Four Cs MAT has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer (CEO), as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Four Cs MAT and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities.

For the period 1 September 2021 to 31 August 2022, the Trustees of the Four Cs MAT met as follows:

Trustees	Meetings attended	Out of possible
Mr J S Dadge	5	5
Mr G E J Dawkins	5	5
Mr A Finding	5	5
Mrs P Ford	4	5
Ms S L Humble	5	5
Dr M Kiernan (Resigned 10 February 2022)	3	3
Mrs P Kilbey (Appointed 1 September 2022)	0	0
Mr D G McLaren (Chair of Trustees)	4	5
Mr J Theobalds	4	5
Mr D A Whiles	5	5

The Trustee Resource Committee is a sub-committee of the main board of Trustees. Its purpose is to advise the Trust on all financial matters. Attendance at meetings in the year was as follows:

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
Mr J S Dadge	3	3
Mr G E J Dawkins	2	3
Mr D G McLaren (Chair of Trustees)	3	3
Mr J Theobalds	2	3
Mr D A Whiles	1	1

Trustees offer an appropriate balance of commercial and educational experience and have robustly carried out their duties throughout the year. Vacancies have been filled by candidates with both senior management and board experience in their occupations plus experience in school governance in other schools.

Local Governing Committee meetings of member schools are generally attended by a Trustee and one relatively inexperienced committee is chaired by a Trustee.

An internal audit of effectiveness of the Trust board took place during the academic year 2021/2022.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

In order to maintained effective oversight across the MAT every Trustee is a member of either sub-committee, the Resource Committee or the Standards Committee and these committee members feedback to the Full Trustees committee.

Staff not part of committee but attended Trustee resource meetings:	Meetings attended	Out of possible
Mr M Sandeman (Chief Executive Officer and Accounting Officer)	3	3
Mr B Erskine (Executive Principal, Primary Phase)	3	3
Mr J Oakley (Chief Financial Officer)	3	3
Mrs H Elworthy (Trust Financial Manager)	3	3

The above staff attended Full Trustees Committee meetings where these were combined with the Resource committee meetings.

The Accounting Officer, Chief Financial Officer, and Financial Manager meet on a weekly basis to discuss all financial matters.

The Accounting Officer will present any strategic financial risks and issues to the Trust Board.

Conflicts of interest

The school actively manage potential conflicts of interest by completing annual governor declaration forms and raising it at the start of every governors meeting. The requirements set out by the ESFA on business and other interests are followed to ensure transparency.

Review of value for money

As Accounting Officer, the Chief Executive Officer has responsibility for ensuring that the Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of governors where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the College has delivered improved value for money during the year by ensuring all budget holders are aware of the Trust's purchasing requirements and to regularly look at new and current suppliers to ensure continued value for money and seeking discounts where possible particularly this year for bulk textbook purchases for the new curriculum.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Four Cs MAT for the period 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks that has been in place for the period 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees;
- regular reviews by the Trustees Resource Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function. From September 2021 the Trustees have used Duncan & Toplis to provide Internal Scrutiny services for all Trust schools.

The core programme covers a range of checks on the Trust financial systems. The assurance review will look to include:

- Basic audit
- · Bank and cash
- Budgets and financial monitoring
- Core Academy Trust Handbook compliance
- Non-pay purchases and payments, including credit cards
- Fixed assets
- Income
- Payroll
- Governance and regularity
- Technology controls
- Strategic overview succession planning/risk management

The reports are provided to the Board of Trustees through the Trustees Resource Committee on the operation of the systems of control and on the discharge of the financial responsibilities of the Board of Trustees.

The Internal Scrutiny visits for the year were completed under the agreed schedule to each academy and reports provided. Any issues raised were reviewed to ensure action to rectify were put in place, there were no material issues raised.

Review of effectiveness

As accounting officer, the Chief Executive Officer has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the responsible officer;
- the work of the external auditor;
- the work of the executive managers within the MAT who have responsibility for the development and maintenance of the internal control framework.

GOVERNANCE STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Trustees Resource Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the board of Trustees on 15 December 2022 and signed on its behalf by:

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Mr D G McLaren Chair of Trustees

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2022

As accounting officer of Four Cs MAT, I have considered my responsibility to notify the Trust board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Trust, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the Trust's board of Trustees are able to identify any material irregular or improper use of funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

M. Sandeman.

Mr M A Sandeman Accounting Officer

15 December 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees (who are also the directors of Four Cs MAT for the purposes of company law) are responsible for preparing the Trustees' report and the accounts in accordance with the Annual Accounts Direction issued by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare accounts for each financial year. Under company law, the Trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the Trustees are required to:

- · select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of Trustees on 15 December 2022 and signed on its behalf by:

Mr D G McLaren Chair of Trustees

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FOUR CS MAT FOR THE YEAR ENDED 31 AUGUST 2022

Opinion

We have audited the accounts of Four Cs MAT for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FOUR CS MAT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FOUR CS MAT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of senior leadership, Governors/Trustees and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations including compliance with the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency;
- Performing audit work over the recognition of grant income and the allocation of expenditure to funds;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mr Mark Jackson FCA DChA (Senior Statutory Auditor) for and on behalf of Azets Audit Services

Chartered Accountants Statutory Auditor 19 December 2022

Ruthlyn House 90 Lincoln Road Peterborough United Kingdom PE1 2SP

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO FOUR CS MAT AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2022

In accordance with the terms of our engagement letter dated 21 September 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Four Cs MAT during the period 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Four Cs MAT and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Four Cs MAT and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Four Cs MAT and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Four Cs MAT's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Four Cs MAT's funding agreement with the Secretary of State for Education dated 31 August 2010 (as amended by the deed of variation dated 11 April 2013) and the Academy Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- a review of the activities of the academy, by reference to sources of income and other information available to us;
- sample testing of expenditure, including payroll;
- a review of minutes of trustees' meetings.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO FOUR CS MAT AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough PE1 2SP United Kingdom

Dated: 19 December 2022

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

		Unrestricted		icted funds:	Total	Total
		funds		Fixed asset	2022	2021
Income and endowments from:	Notes	£	£	£	£	£
Donations and capital grants	3	3,425	1,040	302,903	307,368	81,433
Charitable activities:	3	5,425	1,040	502,905	507,500	01,433
- Funding for educational operations	4	730,279	20,715,311	-	21,445,590	20,451,824
- Funding for teaching school and scitt	30	460,463	198,600	-	659,063	929,741
Other trading activities	5	80,184	195,374	-	275,558	221,383
Investments	6	4,614	-	-	4,614	2,538
Total		1,278,965	21,110,325	302,903	22,692,193	21,686,919
Expenditure on:						
Charitable activities:						
- Educational operations	9	451,491	22,670,643	934,258	24,056,392	21,713,961
- Teaching school and SCITT	30	479,274	198,600	-	677,874	913,941
5		, 			,	·
Total	8	930,765	22,869,243	934,258	24,734,266	22,627,902
Net income/(expenditure)		348,200	(1,758,918)	(631,355)	(2,042,073)	(940,983)
Transfers between funds	20	-	(443,109)	443,109	-	-
Other recognised gains/(losses) Actuarial gains/(losses) on defined					44 500 000	(0.000.000)
benefit pension schemes	22		14,593,000	-	14,593,000	(2,922,000)
Net movement in funds		348,200	12,390,973	(188,246)	12,550,927	(3,862,983)
Reconciliation of funds						
Total funds brought forward		3,068,458	(11,623,674)	26,436,760	17,881,544	21,744,527
Total funds carried forward		3,416,658	767,299	26,248,514	30,432,471	17,881,544

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

Comparative year information		Unrestricted	Restr	icted funds:	Total
Year ended 31 August 2021		funds	General	Fixed asset	2021
	Notes	£	£	£	£
Income and endowments from:					
Donations and capital grants	3	5,430	-	76,003	81,433
Charitable activities:					
- Funding for educational operations	4	549,413	19,902,411	-	20,451,824
 Funding for teaching school and scitt 	30	456,307	473,434	-	929,741
Other trading activities	5	45,866	175,517	-	221,383
Investments	6	2,538	-	-	2,538
Total		1,059,554	20,551,362	76,003	21,686,919
Expenditure on:					
Charitable activities:		101055	~~ ~~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		
- Educational operations	9	424,955		/11,112	21,713,961
- Teaching school and SCITT	30	413,476	500,465	-	913,941
Total	8	838,431	21,078,359	711,112	22,627,902
	Ŭ				
Net income/(expenditure)		221,123	(526,997)	(635,109)	(940,983)
Transfers between funds	20	-	(1,026,144)	1,026,144	-
Other recognised gains/(losses) Actuarial losses on defined benefit pension schemes	22	-	(2,922,000)	-	(2,922,000)
Net movement in funds		221,123	(4,475,141)	391,035	(3,862,983)
Reconciliation of funds					
Total funds brought forward		2,847,335	(7,148,533)	26,045,725	21,744,527
Total funds carried forward		3,068,458	(11,623,674)	26,436,760	17,881,544

BALANCE SHEET

AS AT 31 AUGUST 2022

		20	2022)21
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		26,207,764		26,340,705
Current assets					
Stocks	16	14,895		13,824	
Debtors	17	427,737		281,565	
Cash at bank and in hand		7,426,276		6,790,527	
		7,868,908		7,085,916	
Current liabilities					
Creditors: amounts falling due within one year	18	(1,685,201)		(1,356,077)	
,					
Net current assets			6,183,707		5,729,839
Net assets excluding pension liability			32,391,471		32,070,544
Defined benefit pension scheme liability	22		(1,959,000)		(14,189,000)
Total net assets			30,432,471		17,881,544
Funds of the Trust:					
Restricted funds	20				
- Fixed asset funds			26,248,514		26,436,760
- Restricted income funds			2,726,299		2,565,326
- Pension reserve			(1,959,000)		(14,189,000)
Total restricted funds			27,015,813		14,813,086
Unrestricted income funds	20		3,416,658		3,068,458
Total funds			30,432,471		17,881,544

The accounts on pages 25 to 53 were approved by the Trustees and authorised for issue on 15 December 2022 and are signed on their behalf by:

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Mr D G McLaren Chair of Trustees

Company Number 07333133

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

		20	22	20	21
	Notes	£	£	£	£
Cash flows from operating activities					
Net cash provided by operating activities	23		949,762		1,541,543
Cash flows from investing activities					
Dividends, interest and rents from investmer	nts	4,614		2,538	
Capital grants from DfE Group		254,287		68,931	
Purchase of tangible fixed assets		(572,914)		(1,610,453)	
Proceeds from sale of tangible fixed assets		-		2,500	
Net cash used in investing activities			(314,013)		(1,536,484)
Net increase in cash and cash equivalent reporting period	s in the		635,749		5,059
Cash and cash equivalents at beginning of t	he year		6,790,527		6,785,468
Cash and cash equivalents at end of the	year		7,426,276		6,790,527

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Four Cs MAT meets the definition of a public benefit entity under FRS 102.

The accounts are prepared in sterling, which is the functional currency of the academy trust. Monetary amounts in these financial statements are rounded to the nearest pound.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees have made this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

<u>Grants</u>

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Trust has provided the goods or services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Donated goods, facilities and services

The value of donated services and gifts in kind provided to the Trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the Trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the statement of financial activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's policies. The value of donated time from volunteers has not been included in these accounts.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

Governance costs

These include the costs attributable to the Trust's compliance with constitutional and statutory requirements, including audit, strategic management, Trustees' meetings and reimbursed expenses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.5 Tangible fixed assets and depreciation

The freehold land and buildings in which Arthur Mellows Village College operate were transferred into the company by the governors of the previous Local Authority school on 7 September 2010. The value used for the purposes of these accounts is the value stated at the Land Registry. Other fixtures, fittings and equipment transferred into the College from the previous Local Authority school have not been valued in these accounts. Tangible fixed assets acquired since the College was established are included in the accounts at cost.

On 1 April 2017 the leasehold land and buildings in which The Fulbridge Academy operate were transferred into the MAT as follows:

- The school building is based on an ESFA valuation as the construction cost was not available at the time of the transfer.

- A further building has been constructed after the ESFA valuation was carried out. The value of this building is the construction cost.

On 1 September 2018 the leasehold land and buildings in which Discovery Primary Academy operate were transferred into the MAT at a valuation by the Trustees.

On 1 January 2019 the leasehold land and buildings in which Hampton Vale Primary Academy operate were transferred into the MAT at a valuation by the Trustees.

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities of the related asset on a basis consistent with the Trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line or reducing balance basis over its expected useful life, as follows:

Buildings	2% p.a. straight line
Plant and machinery	25% p.a. reducing balance
Assets under construction	No depreciation is charged
Fixtures, fittings & equipment	25% p.a. reducing balance
Motor vehicles	20% p.a. reducing balance

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.8 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Stock

Stock is valued at the lower of cost and net realisable value. Net realisable value is based on estimated selling price less further costs to completion and disposal. Provision is made for obsolete and slow moving stock.

1.10 Taxation

The Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.11 Pensions benefits

Retirement benefits to employees of the Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education and Skills Funding Agency.

Designated funds are where the governors have ring fenced unrestricted income for specific projects.

1.13 Agency arrangements

The academy trust acts as an agent in distributing 16-19 bursary funds from the ESFA. Payments are received from the ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the academy trust does not have control over the charitable application of the funds. The academy trust can use an allocation towards it own administration costs but has not done so in the year. The funds received and paid, and any balances held are disclosed in note 29.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 22, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

3 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donated fixed assets	-	23,296	23,296	7,072
Capital grants	-	254,287	254,287	68,931
Other donations	3,425	26,360	29,785	5,430
	3,425	303,943	307,368	81,433

4 Funding for the Trust's educational operations

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
DfE / ESFA grants				
General annual grant (GAG) Other DfE / ESFA grants:	-	17,637,141	17,637,141	16,468,458
UIFSM	-	263,336	263,336	273,208
Pupil premium	-	928,142	928,142	909,253
Start up grants	-	300,000	300,000	90,000
Teachers pay grants	-	121,283	121,283	813,600
PE and sports premium	-	65,280	65,280	65,790
Others	-	389,967	389,967	99,713
Teaching school and SCITT income				2,939
	-	19,705,149	19,705,149	18,722,961
Other government grants				
Local authority grants	-	979,968	979,968	848,669
Teaching school and SCITT income	-	198,600	198,600	470,495
		1,178,568	1,178,568	1,319,164
Exceptional government funding				
COVID-19 catch up funding	-	-	-	263,560
COVID-19 emergency support	-	-	-	14,728
COVID-19 mass testing funding	-	27,734	27,734	39,050
		27,734	27,734	317,338
Other funding				
Teaching school and SCITT income	460,463	-	460,463	456,307
Other incoming resources	730,279	2,460	732,739	565,795
	1,190,742	2,460	1,193,202	1,022,102
Total funding	1,190,742	20,913,911	22,104,653	21,381,565

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

4 Funding for the Trust's educational operations

(Continued)

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

The Trust received £nil (2021 - £263,560) of funding for catch-up premium and costs incurred in respect of this funding totalled £28,763 (2021 - £176,204). Funds of £58,593 are to be spent in the next year.

The Trust received emergency funding that covers £nil (2021 - £14,728) of additional costs. These costs are included in notes 8 and 9 below as appropriate.

The Trust received £27,734 (2021 - £39,050) of funding for mass testing - this amount has been spent in the year.

5 Other trading activities

	Unrestricted	Restricted	Total	Total
	funds	funds	2022	2021
	£	£	£	£
Lettings	79,710	-	79,710	45,866
Sale of services	474	195,374	195,848	175,517
	80,184	195,374	275,558	221,383
Investment income	Unrestricted	Restricted	Total	Total
	funds	funds	2022	2021
	£	£	£	£
Short term deposits	4,614	-	4,614	2,538

7 Central services

6

The Trust has provided the following central services to its academies during the year:

- financial services;
- legal services;
- management time.

The Trust charges a flat percentage for these services between 3% and 5% of GAG depending on the performance of the school.

7	Central services			(Continued)
	The amounts charged during the year were as follows:		2022 £	2021 £
	Discovery Primary Academy		102,134	98,837
	Hampton Vale Primary Academy		120,384	114,472
	Arthur Mellows Village College		320,100	241,234
	The Fulbridge Academy		142,692	106,146
			685,310	560,689
8	Expenditure	Non-pay expenditure	Total	Total

		Non-pay	expenditure	Iotai	Iotai	
	Staff costs	Premises	Other	2022	2021	
	£	£	£	£	£	
Academy's educational operation	ons					
- Direct costs	15,022,018	-	1,125,679	16,147,697	15,401,793	
- Allocated support costs Teaching school and SCITT	4,486,666	2,020,454	1,401,575	7,908,695	6,312,168	
- Direct costs	148,032	-	11,012	159,044	168,751	
- Allocated support costs	22,437	1,353	495,040	518,830	745,190	
	19,679,153	2,021,807	3,033,306	24,734,266	22,627,902	
Net income/(expenditure) for	the year includes	:		2022	2021	
	-			£	£	
Fees payable to auditor for:						
- Audit				18,100	17,400	
- Other services				2,647	1,525	
Operating lease rentals				39,966	37,100	
Depreciation of tangible fixed a	ssets			729,151	698,274	
Loss on disposal of fixed asset				-	2,155	
Net interest on defined benefit				251,000	177,000	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

9 Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Direct costs				
Educational operations	302,668	16,050,136	16,352,804	14,816,253
Teaching school and SCITT	159,044	-	159,044	168,751
Support costs				
Educational operations	148,823	7,554,765	7,703,588	6,897,708
Teaching school and SCITT	320,230	198,600	518,830	745,190
	930,765	23,803,501	24,734,266	22,627,902
		Educational	Total	Total
Analysis of costs	Teaching school	operations	2022	2021
	£	£	£	£
Direct costs				
Teaching and educational support staff costs	148,032	15,022,018	15,170,050	14,527,302
Staff development	10,087	105,656	115,743	43,298
Technology costs	925	392,880	393,805	33,714
Educational supplies and services	-	616,346	616,346	654,478
Other direct costs		215,904	215,904	198,113
	159,044	16,352,804	16,511,848	15,456,905
Support costs				
Support staff costs	22,437	4,486,666	4,509,103	3,649,204
Depreciation	-	729,151	729,151	700,429
Technology costs	-	67,533	67,533	36,331
Maintenance of premises and equipment	345	431,786	432,131	523,810
Rent, rates and other occupancy costs	1,008	654,410	655,418	598,111
Security and transport	234	29,129	29,363	2,182
Catering	-	509,582	509,582	413,234
Finance costs	-	251,000	251,000	177,000
Legal costs	-	86,289	86,289	8,163
Other support costs	493,346	438,755	932,101	1,043,608
Governance costs	1,460	19,287	20,747	18,925
	518,830	7,703,588	8,222,418	7,170,997

10	Governance costs		
	All from restricted funds:	Total 2022	Total 2021
		2022 £	2021 £
	Amounts included in support costs	-	-
	Legal costs	86,289	8,163
	Auditor's remuneration		
	- Audit of financial statements	18,100	17,400
	- Other audit costs	2,647	1,525
		107,036	27,088
11	Staff		
	Staff costs		
	Staff costs during the year were:		0004
		2022 £	2021 £
		L	L
	Wages and salaries	13,421,736	12,920,070
	Social security costs	1,234,764	1,170,277
	Pension costs	4,849,403	3,988,782
	Staff costs - employees	19,505,903	18,079,129
	Agency staff costs	127,800	77,638
	Staff restructuring costs	45,450	19,739
		40.070.450	40.470.500
	Staff development and other staff costs	19,679,153 115,743	18,176,506 43,298
			43,290
	Total staff expenditure	19,794,896	18,219,804
	Staff restructuring costs comprise:		
	Severance payments	45,450	19,739
	Severance payments The Trust paid 5 severance payments in the year, disclosed in the following bands		
	The max pair o several los payments in the year, disclosed in the following bands	2022	2021
		Number	Number
	£nil - £25,000	5	3

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

11	Staff		(Continued)
	Staff numbers The average number of persons employed by the Trust during the year was as fol	lows:	
		2022	2021
		Number	Number
	Teachers	210	202
	Administration and support	305	289
	Management	3	3
		518	494

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022 Number	2021 Number
£60,001 - £70,000	6	5
£70,001 - £80,000	2	2
£110,001 - £120,000	1	1
£120,001 - £130,000	-	1
£130,001 - £140,000	1	1
£150,001 - £160,000	1	-

Of the employees whose emoluments exceeded \pounds 60,000, eleven (2021 - ten) have retirement benefits accruing under defined benefit pension schemes. During the year pension contributions for these staff members amounted to \pounds 212,616 (2021 - \pounds 197,616).

Key management personnel

The key management personnel of the Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Trust was £559,444 (2021 - £504,542).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

12 Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Trust. The Heads of each school and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of staff members under their contracts of employment, and not in respect of their services as Trustees. Other Trustees did not receive any payments (other than expenses) from the Trust in respect of their role as Trustees.

The value of Trustees' remuneration and other benefits (for the period in which acted as a Trustee) was as follows:

Mr I Erskine (Consultant to The Fulbridge Academy and Trustee) - resigned 7 June 2021 Remuneration £nil (2021 - £nil - £5,000) Employer's pension contributions £nil (2021 - £nil - £5,000)

During the year, no expenses (2021 - £nil) were reimbursed or paid directly to Trustees.

Other related party transactions involving the Trustees are set out within the related parties note.

In addition to the above the school employed no (2021 - five) members of staff during the year who are related to a Trustee. The total remuneration paid, including pension contributions was £nil (2021 - £289,350).

13 Trustees' and officers' insurance

In accordance with normal commercial practice, the Trust has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Trust business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the year ended 31 August 2022 is included within the total insurance cost of £90,328 (2021 - £88,620).

14 Tangible fixed assets

	Buildings	Plant and machinery	Assets under construction	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£	£
Cost						
At 1 September 2021	27,430,135	1,297,246	1,362,806	1,327,129	86,252	31,503,568
Reclassification	1,471,399	87,757	(1,559,156)	-	-	-
Additions	66,812	147,804	248,149	133,445	-	596,210
At 31 August 2022	28,968,346	1,532,807	51,799	1,460,574	86,252	32,099,778
Depreciation						
At 1 September 2021	3,106,302	1,059,346	-	934,043	63,172	5,162,863
Charge for the year	511,027	100,569	-	112,947	4,608	729,151
At 31 August 2022	3,617,329	1,159,915		1,046,990	67,780	5,892,014
Net book value						
At 31 August 2022	25,351,017	372,892	51,799	413,584	18,472	26,207,764
At 31 August 2021	24,323,833	237,900	1,362,806	393,086	23,080	26,340,705

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

14 Tangible fixed assets

(Continued)

The English Sports Council has also registered a charge against part of the freehold property for which some funding was received from them.

On 1 April 2017 the leasehold land and buildings in which The Fulbridge Academy operate were transferred into the MAT as follows:

- The school building is based on an ESFA valuation as the construction cost was not available at the time of the transfer.

- A further building has been constructed after the ESFA valuation was carried out. The value of this building is the construction cost.

On 1 September 2018 the leasehold land and buildings in which Discovery Primary Academy operate were transferred into the MAT at a valuation by the Trustees.

On 1 January 2019 the leasehold land and buildings in which Hampton Vale Primary Academy operate were transferred into the MAT at a valuation by the Trustees.

15 Financial instruments

		2022	2021
		£	£
	Carrying amount of financial assets		
	Trade debtors	29,376	2,670
	Accrued income	241,243	199,579
	Cash at bank	7,426,276	6,790,527
		7,696,895	6,992,776
	Carrying amount of financial liabilities		
	Trade creditors	101,291	93,083
	Other creditors	194,869	184,849
	Accruals	736,160	436,472
		1,032,320	714,404
16	Stocks		
		2022	2021
		£	£
	Stock	14,895	13,824
17	Debtors		
		2022	2021
		£	£
	Trade debtors	29,376	2,670
	VAT recoverable	80,277	22,110
	Prepayments and accrued income	318,084	256,785
		427,737	281,565

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

18 Creditors: amounts falling due within one year

		2022 £	2021 £
	Trade creditors	101,291	93,083
	Other taxation and social security	198,149	179,844
	Other creditors	194,869	184,849
	Accruals and deferred income	1,190,892	898,301
		1,685,201	1,356,077
19	Deferred income		
		2022	2021
		£	£
	Deferred income is included within:		
	Creditors due within one year	454,732	461,829
	Deferred income at 1 September 2021	461,829	510,436
	Released from previous years	(461,829)	(510,436)
	Resources deferred in the year	454,732	461,829
	Deferred income at 31 August 2022	454,732	461,829

Deferred income relates to income received for trips and grants (including Universal Infant Free School Meals) for the next financial year.

20	Funds					
		Balance at			Gains,	Balance at
		1 September			losses and	31 August
		2021	Income	Expenditure	transfers	2022
		£	£	£	£	£
	Restricted general funds					
	General Annual Grant (GAG)	2,370,569	17,637,141	(17,020,612)	(443,109)	2,543,989
	Start up grants	47,196	300,000	(275,047)	-	72,149
	UIFSM	-	263,336	(263,336)	-	-
	Pupil premium	-	928,142	(928,142)	-	-
	Catch-up premium	87,356	-	(28,763)	-	58,593
	Teachers pay grant	-	121,283	(121,283)	-	-
	PE and sports premium	29,273	65,280	(94,553)	-	-
	Other Coronavirus funding	-	27,734	(27,734)	-	-
	Other DfE/ESFA grants	-	361,152	(361,152)	-	-
	Other government grants	9,353	931,635	(912,507)	-	28,481
	Teaching school and SCITT	20,786	198,600	(198,600)	-	20,786
	Other restricted funds	793	276,022	(274,514)	-	2,301
	Pension reserve	(14,189,000)	-	(2,363,000)	14,593,000	(1,959,000)
		(11,623,674)	21,110,325	(22,869,243)	14,149,891	767,299
	Restricted fixed asset funds					
	Inherited on conversion	23,441,697	-	(496,097)	196,350	23,141,950
	DfE group capital grants	96,055	302,903	(205,107)	(153,100)	40,751
	Capital expenditure from GAG	2,899,008	-	(233,054)	399,859	3,065,813
		26,436,760	302,903	(934,258)	443,109	26,248,514
	Total restricted funds	14,813,086	21,413,228	(23,803,501)	14,593,000	27,015,813
	Unrestricted funds					
	General funds	651,407	603,498	(259,652)	(343,814)	651,439
	Designated funds	2,221,591	215,004	(191,839)	343,814	2,588,570
	Teaching school and SCITT	195,460	460,463	(479,274)	-	176,649
		3,068,458	1,278,965	(930,765)	-	3,416,658
	Total funds	17,881,544	22,692,193	(24,734,266)	14,593,000	30,432,471

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

20 Funds

(Continued)

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant (GAG):

General Annual Grant must be used for the normal running costs of the MAT. Under the funding agreement with the Secretary of State, the MAT was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2022.

The restricted grant income in the year all relates to the provision of education for the students attending the MAT.

The pension provision equates to the deficit on the Local Government Pension Scheme FRS102 valuation. Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding local government pension scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Restricted fixed assets funds represent capital funding received from the ESFA and other sources. In accordance with the accounting policies set out in note 1, assets are capitalised where applicable, and depreciation is charged to this fund over the assets' useful economic life. Where costs are not capital in nature they are charged directly to this fund as an expense.

The funds transferred from Local Authority school represent money held by the MAT from the Local Authority for the purposes of capital projects.

Designated funds have been set aside by the Trustees for use in a variety of different areas. These include a capital contingency fund, astroturf replacement fund and the school fund that holds monies for trips and events.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

20 Funds

(Continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2020 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2021 £
Restricted general funds	~	-	~	~	~
General Annual Grant (GAG)	2,489,137	16,468,458	(15,560,882)	(1,026,144)	2,370,569
Start up grants	44,435	90,000	(87,239)	-	47,196
UIFSM	-	273,208	(273,208)	-	-
Pupil premium	-	909,253	(909,253)	-	-
Teachers pay grants	-	816,539	(816,539)	-	-
PE and sports premium	-	65,790	(36,517)	-	29,273
COVID-19 catch up funding	-	263,560	(176,204)	-	87,356
Other DfE/ESFA grants	-	99,713	(99,713)	-	-
Other government grants	26,285	899,508	(916,440)	-	9,353
Teaching school and SCITT	47,817	473,434	(500,465)	-	20,786
Other restricted funds	793	191,899	(191,899)	-	793
Pension reserve	(9,757,000)	-	(1,510,000)	(2,922,000)	(14,189,000)
	(7,148,533)	20,551,362	(21,078,359)	(3,948,144)	(11,623,674)
Restricted fixed asset funds					
Transfer on conversion	23,904,337	-	(462,640)	-	23,441,697
DfE group capital grants	103,631	68,931	(10,683)	(65,824)	96,055
Capital expenditure from GAG	1,521,772	7,072	(237,789)	1,607,953	2,899,008
Funds inherited on conversion	515,985	-	-	(515,985)	-
	26,045,725	76,003	(711,112)	1,026,144	26,436,760
Total restricted funds	18,897,192	20,627,365	(21,789,471)	(2,922,000)	14,813,086
Unrestricted funds					
General funds	651,395	452,236	(219,689)	(232,535)	651,407
Designated funds	2,043,311	151,011	(205,266)	232,535	2,221,591
Teaching school and SCITT	152,629	456,307	(413,476)	-	195,460
	2,847,335	1,059,554	(838,431)	-	3,068,458
Total funds	21,744,527	21,686,919	(22,627,902)	(2,922,000)	17,881,544

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

20	Funds		(Continued)
	Total funds analysis by academy		
	Fund balances at 31 August 2022 were allocated as follows:	2022 £	2021 £
	Discovery Primary Academy	860,329	725,311
	Hampton Vale Primary Academy	418,903	442,145
	Arthur Mellows Village College	3,777,027	3,428,436
	The Fulbridge Academy	912,016	902,753
	Central services	174,682	135,139
	Total before fixed assets fund and pension reserve	6,142,957	5,633,784
	Restricted fixed asset fund	26,248,514	26,436,760
	Pension reserve	(1,959,000)	(14,189,000)
	Total funds	30,432,471	17,881,544

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2022 £	Total 2021 £
Discovery Primary						
Academy	2,322,582	577,930	54,952	311,275	3,266,739	3,032,958
Hampton Vale Primary	/ - /	_ / _ ^ ^ ^				
Academy	2,340,428	747,001	55,366	502,687	3,645,482	3,204,343
Arthur Mellows Village	7 004 000	4 770 400	070 000	4 000 500	40.007.044	40.054.040
College	7,081,029	1,773,460	372,886	1,380,539	10,607,914	10,051,642
The Fulbridge Academy	3,284,975	1,374,208	90,628	556,083	5,305,894	5,158,171
Central services	141,036	36,504	42,514	959,032	1,179,086	480,359
	15,170,050	4,509,103	616,346	3,709,616	24,005,115	21,927,473

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

21 Analysis of net assets between funds

Unrestricted	Rest	Restricted funds:	
Funds	General	Fixed asset	Funds
£	£	£	£
-	-	26,207,764	26,207,764
3,494,314	4,261,844	112,750	7,868,908
(77,656)	(1,535,545)	(72,000)	(1,685,201)
-	(1,959,000)	-	(1,959,000)
3,416,658	767,299	26,248,514	30,432,471
Unrestricted	Rest	ricted funds:	Total
Funds	General	Fixed asset	Funds
£	£	£	£
-	-	26,340,705	26,340,705
3,117,689	3,689,136	279,091	7,085,916
(49,231)	(1,123,810)	(183,036)	(1,356,077)
	(14,189,000)	_	(14,189,000)
-	(14,109,000)		(14,100,000)
	Funds £ 3,494,314 (77,656) 3,416,658 Unrestricted Funds £ 3,117,689	Funds General £ £ 3,494,314 4,261,844 (77,656) (1,535,545) - (1,959,000) 3,416,658 767,299	$\begin{array}{cccccccccccccccccccccccccccccccccccc$

22 Pension and similar obligations

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Cambridgeshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to \pounds 195,209 were payable to the schemes at 31 August 2022 (2021 - \pounds 184,849) and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

22 Pension and similar obligations

(Continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £1,840,616 (2021 - £1,747,016).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 22.6% for employers and 5.5% to 10.5% for employees.

The estimated value of employer contributions for the forthcoming year is £871,000.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

The actuarial valuation prepared under FRS102 in respect of the Local Government Pension Scheme indicated that the Trust's share of the scheme for Arthur Mellows Village College was in surplus as at the year end to the value of £1,352,000. At the time of approving the accounts, the trustees have no indication that this will result in either a refund of contributions or a reduction in future contributions and therefore the corresponding asset has not been reflected in these accounts.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

22	Pension and similar obligations		(Continued)
	Total contributions made	2022 £	2021 £
	Employer's contributions	872,000	868,000
	Employees' contributions	272,000	269,000
	Total contributions	1,144,000	1,137,000
	Principal actuarial assumptions	2022 %	2021 %
	Rate of increase in salaries	3.55	3.40
	Rate of increase for pensions in payment/inflation	3.05	2.90
	Discount rate for scheme liabilities	4.25	1.65

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2022	2021
	Years	Years
Retiring today		
- Males	22.0	22.2
- Females	24.2	24.4
Retiring in 20 years		
- Males	22.9	23.2
- Females	26.0	26.2

Scheme liabilities would have been affected by changes in assumptions as follows:

	2022 £	2021 £
0.1% decrease in real discount rate	~ 469,000	~ 810,000
0.1% increase in salary increase rate	41,000	68,000
0.1% increase in pension increase rate	434,000	731,000
Defined benefit pension scheme net liability	2022	2021
	£	£
Scheme assets	16,416,000	16,972,000
Scheme obligations	(18,375,000)	(31,161,000)
Net liability	(1,959,000)	(14,189,000)

22	Pension and similar obligations		(Continued)
	The Trust's share of the assets in the scheme	2022 Fair value £	2021 Fair value £
	Equities	12,438,000	11,371,000
	Bonds	2,310,000	2,886,000
	Cash	177,000	339,000
	Property	2,843,000	2,376,000
	Assets relating to unrecognised surplus for Arthur Mellows Village College	(1,352,000)	-
	Total market value of assets	16,416,000	16,972,000
	The actual return on scheme assets was $\pounds(1,511,000)$ (2021: $\pounds2,738,000$).		
	Amount recognised in the statement of financial activities	2022 £	2021 £
	Current service cost	2,984,000	2,201,000
	Interest income	(288,000)	(234,000)
	Interest cost	539,000	411,000
	Total operating charge	3,235,000	2,378,000
	Changes in the present value of defined benefit obligations	2022	2021
		£	£
	At 1 September 2021	31,161,000	23,018,000
	Current service cost	2,984,000	2,201,000
	Interest cost	539,000	411,000
	Employee contributions	272,000	269,000
	Actuarial (gain)/loss	(16,392,000)	5,426,000
	Benefits paid	(189,000)	(164,000)
	At 31 August 2022	18,375,000	31,161,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

22	Pension and similar obligations			(Continued)
	Changes in the fair value of the Trust's share of scheme assets		2022 £	2021 £
	At 1 September 2021 Interest income Actuarial loss/(gain) Unrecognised surplus for Arthur Mellows Village College Employer contributions Employee contributions Benefits paid At 31 August 2022		16,972,000 288,000 (447,000) (1,352,000) 872,000 272,000 (189,000) 16,416,000	13,261,000 234,000 2,504,000 - 868,000 269,000 (164,000) - 16,972,000
23	Reconciliation of net expenditure to net cash flow from operati	ng activities	2022 £	2021 £
	Net expenditure for the reporting period (as per the statement of fina activities)	ancial	(2,042,073)	(940,983)
24	Adjusted for: Capital grants from DfE and other capital income Investment income receivable Defined benefit pension costs less contributions payable Defined benefit pension scheme finance cost Depreciation of tangible fixed assets Loss on disposal of fixed assets (Increase) in stocks (Increase)/decrease in debtors Increase in creditors Net cash provided by operating activities Analysis of changes in net funds		(277,583) (4,614) 2,112,000 251,000 729,151 - (1,071) (146,172) 329,124 949,762	(76,003) (2,538) 1,333,000 177,000 698,274 2,155 (1,742) 145,489 206,891 1,541,543
		September 2021 £	Cash flows £	31 August 2022 £
	Cash	6,790,527	635,749	7,426,276

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

25 Long-term commitments, including operating leases

At 31 August 2022 the total of the Trust's future minimum lease payments under non-cancellable operating leases was:

	2022	2021
	£	£
Amounts due within one year	49,354	34,904
mounts due in two and five years	47,193	59,666
	96,547	94,570

26 Related party transactions

Owing to the nature of the Trust's operations and the composition of the board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

During the year the MAT purchased goods and services from Eastern Shires Purchasing Organisation (ESPO). ESPO is a Joint Committee set up under Section 102 of the 1972 Local Government Act. Peterborough City Council is a member of the organisation and Councillor J Holdich OBE is the chairman of the management committee but receives no remuneration for his role.

Some of the Trustees have children who are pupils at the MAT, consequently there will be transactions between those Trustees and the MAT in respect of their children's education. These are on the same basis as other pupils at the MAT.

27 Post balance sheet events

In September 2022 the Trust started to operate 2 new schools, Manor Drive Primary Academy and Manor Drive Secondary Academy. The buildings in which these schools operated were commissioned and built by the DfE with the Local Authority during the year and the Trust anticipates that these will be handed over to the Trust following the end of the year.

28 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

29 Agency arrangements

The academy trust distributes 16-19 bursary funds to students as an agent for ESFA. In the accounting period the academy trust received £29,311 (2021 - £26,136) and disbursed £23,338 (2021 - £50,810) from the fund. An amount of £14,490 (2021 - £8,517) is included in other creditors relating to undistributed funds that are repayable to the ESFA.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

30 Teaching school and SCITT trading account

reaching school and borr r dating account	202	22	202	21
	£	£	£	£
Direct income				
Government grants		198,600		473,434
Other income		460,463		456,307
Total income		659,063		929,741
Direct costs				
Direct staff costs	148,032		162,748	
Technology costs	925		612	
Educational supplies and services	-		498	
Staff development	10,087		4,893	
	159,044		168,751	
Other costs				
Support staff costs	22,437		35,061	
Maintenance of premises and equipment	345		2,448	
Rent and rates	1,008		1,008	
Transport	234		78	
Other support costs	493,346		705,745	
Share of governance costs	1,460		850	
	518,830		745,190	
Total operating costs		(677,874)		(913,941)
(Deficit)/surplus from teaching school and sc	citt	(18,811)		15,800
Teaching school and SCITT balances at 1 Septe	mber 2021	216,246		200,446
Teaching school and SCITT balances at 31 A	ugust 2022	197,435		216,246
.	-			